



**VBHCSUISSE**

Swiss Society for Value Based Healthcare

# **PROMs – Why, for what and how**

27. Mai 2024  
Eidgenössische Qualitätskommission  
Round Table, Bern

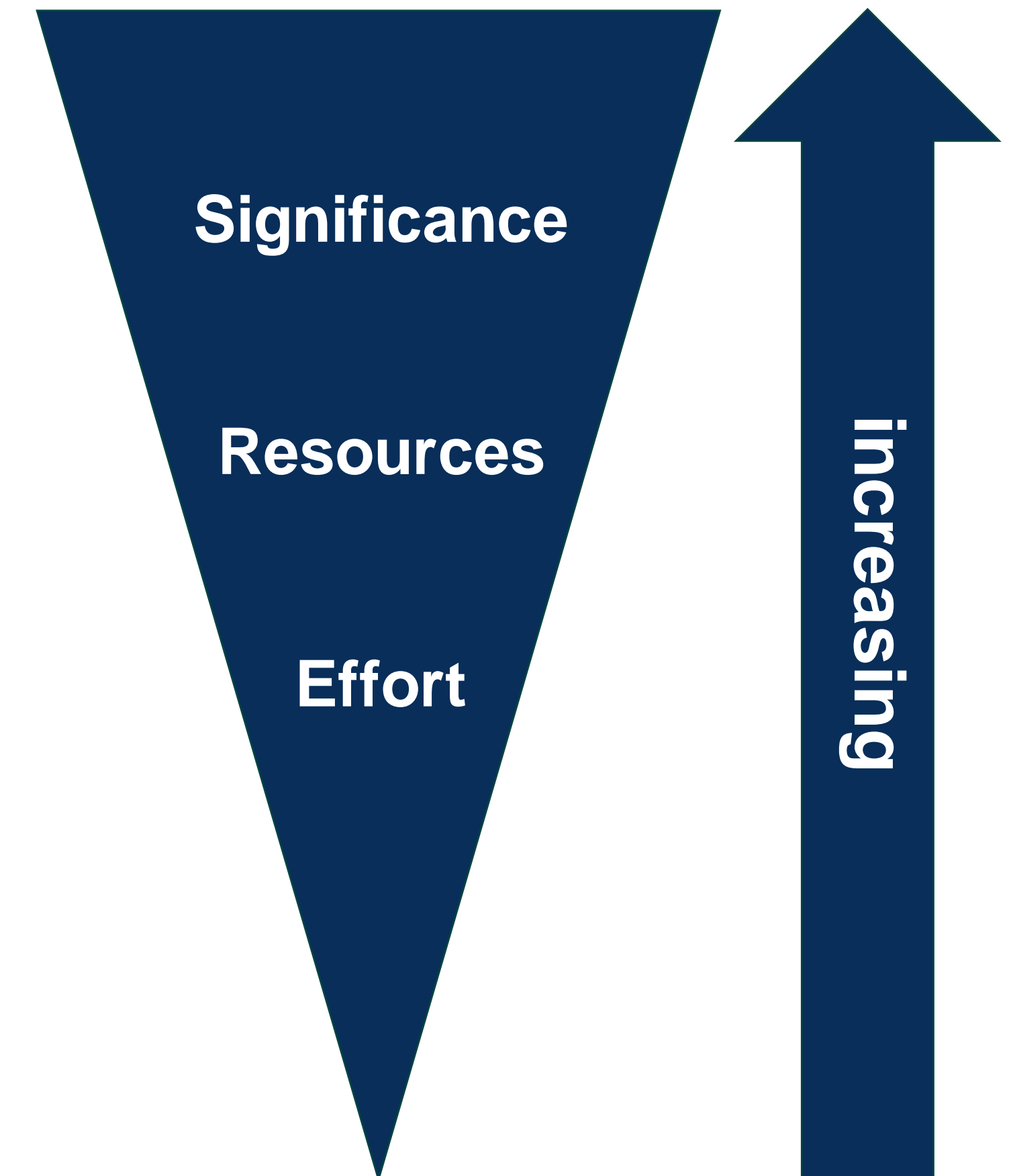
# PROMs: Definition and Benefits

## ▪ Patient Reported Outcome Measures (PROMs)

- Assessment of treatment success from the patient's perspective using standardized validated questionnaires
- Generic, condition or disease-specific questionnaire
- Measures subjective perception of quality of life and state of health
- Measures short and long-term treatment results over a defined period of time

Patient-reported outcome measures help to practice a rational, patient-centered medicine on the way to a «value-based healthcare system»

Disease-specific PROMs



Generic PROMs (QoL)

# Why PROMs?

- ✓ The political framework
- ✓ Instrument for quality assurance
- ✓ Increase in treatment quality and patient satisfaction
- ✓ Registry requirements
  - ✓ SIRIS / Siris Spine
- ✓ Certification requirements
  - ✓ DKG Prostate Center
- ✓ Research interests
- ✓ Part of VBHC
- ✓ Marketing instrument
- ✗ Not a management tool for profit

Die Einführung der PROMs geht am Universitätsspital Basel mit einem neuen Denken einher: Die Kliniken setzen sich zum Ziel, die Behandlungsqualität zu steigern und dabei den Fokus auf die Patientinnen und Patienten zu legen.

## Pionierarbeit auf Schweizer Art

Von der Arzt-Patienten-Kommunikation über die Therapiesteuerung bis hin zum Qualitätsmanagement und internationalen Benchmarking: Als erste Klinik der Schweiz hat das Universitätsspital Basel PROMs systematisch eingeführt. Mittlerweile befragen die Baseler ihre Patientinnen und Patienten bei über 20 Krankheitsbildern.

42 PATIENT-REPORTED OUTCOMES 43 PATIENT-REPORTED OUTCOMES

Health Care in Pioneers (Direkt) <https://doi.org/10.11586/2023067>

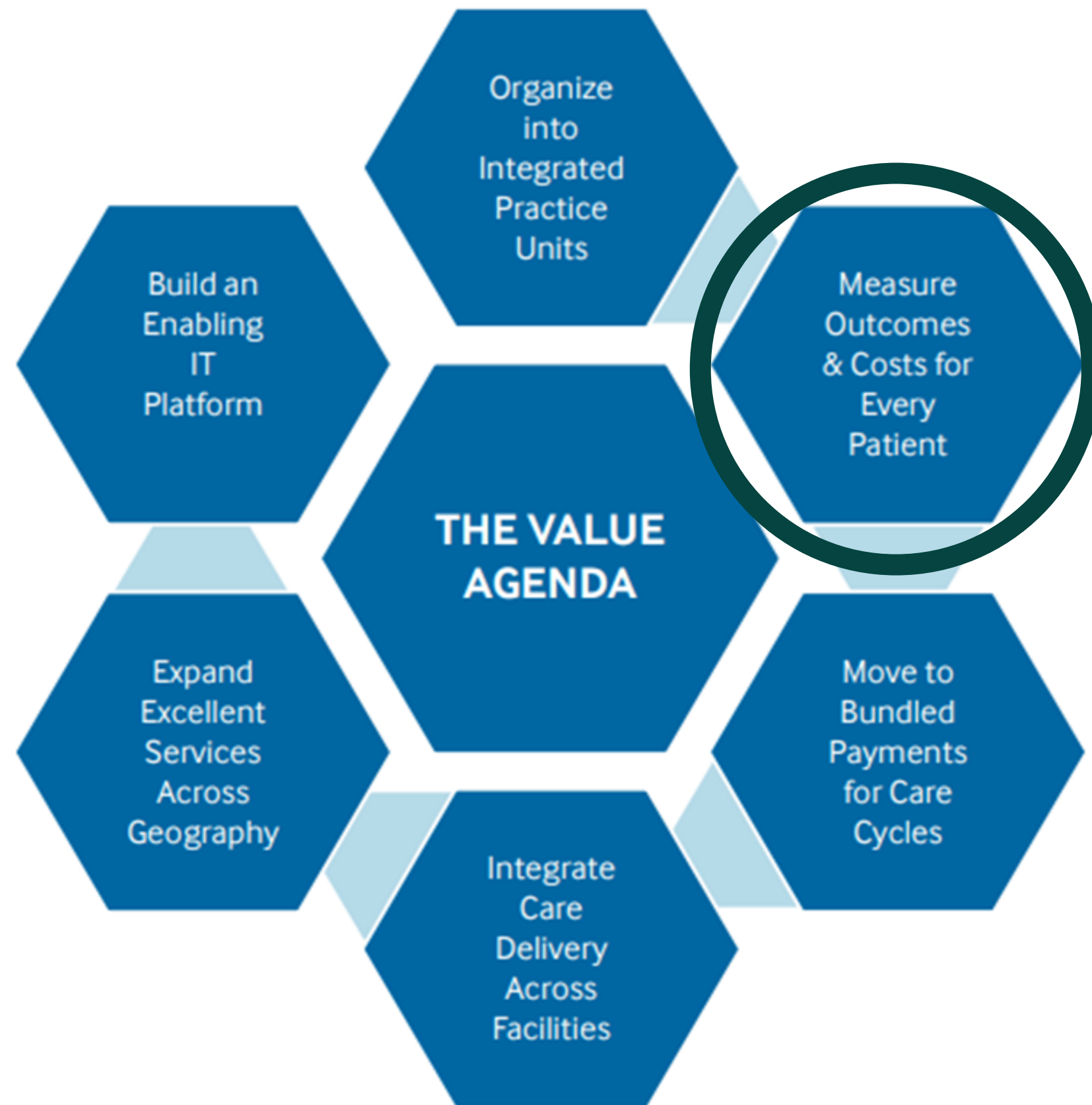
SPINE mann-stiftung.de/de/publikationen/publikation/did/patient-reported-outcomes-3

swiss orthopaedics

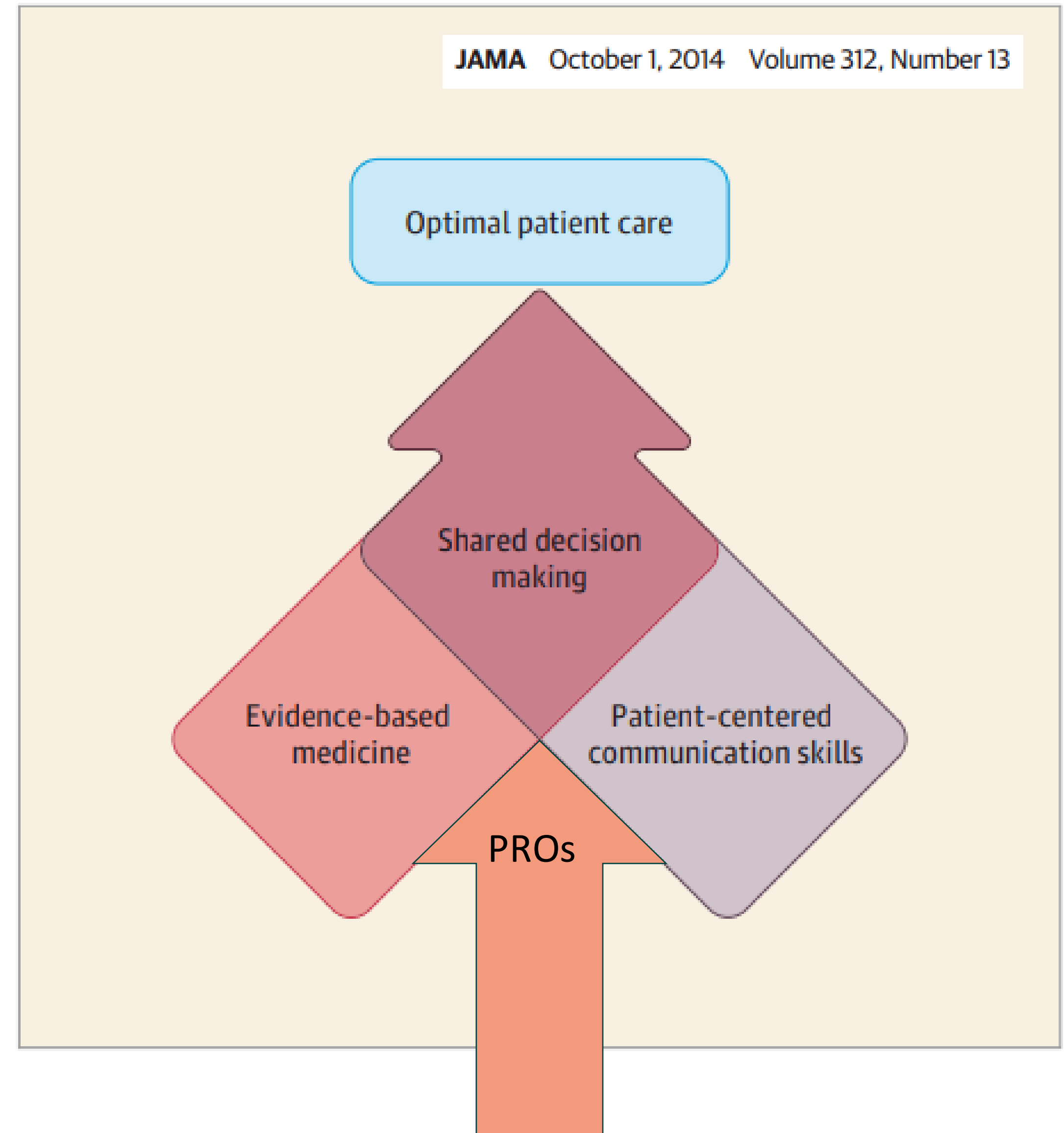
SGS (Society of Spinal Surgery)

Christin Ernst, Christoph Pross, University Berlin, of Healthcare Management

# PROMs – Integral part of the VBHC concept

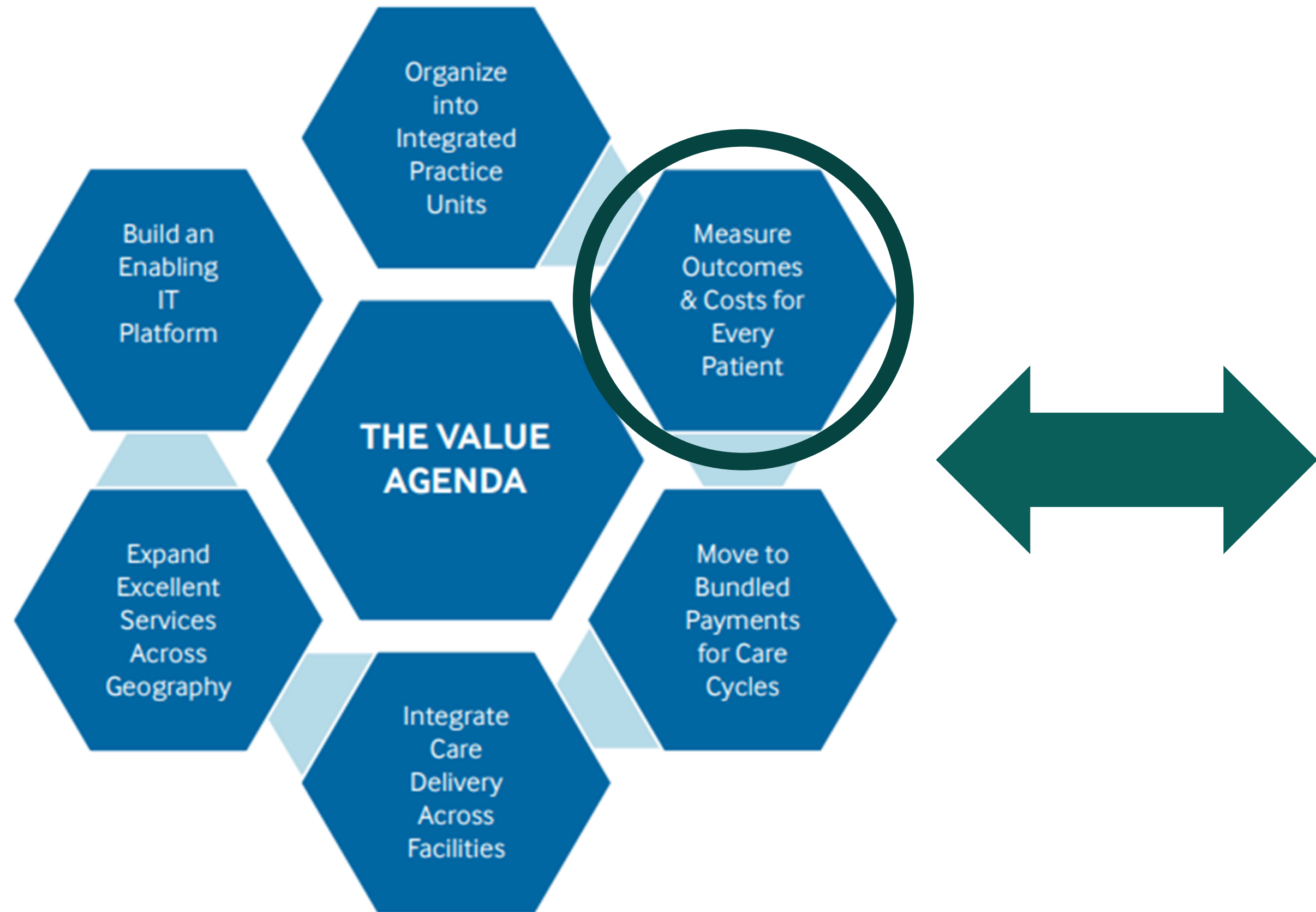


Porter ME, Lee TH. Integrated Practice Units: A Playbook for Health Care Leaders. NEJM Catal Innov Care Deliv 2021;2(1) DOI: 10.1056/CAT.20.0237



# Two terms - one concept:

## *Value Agenda*



Porter ME, Lee TH. Integrated Practice Units: A Playbook for Health Care Leaders. NEJM Catal Innov Care Deliv 2021;2(1) DOI: 10.1056/CAT.20.0237

## *Value Equation*

$$\text{Value} = \frac{\text{Treatment quality (PROMs)}}{\text{Costs}}$$



The purpose of healthcare is to **deliver value to patients**

Value: Patient health outcomes per dollar spent

- In any field, value must be defined around the **customer**
- Value should be measured by **outputs**, not inputs

Porter ME. What is Value in Health Care? 2007  
<https://cssnetwork.ca/wp-content/uploads/library/external/What-is-Value-in-Health-Care.pdf> (abgerufen am 17.3.2024)

Porter ME. What is Value in health care? N Engl J Med. 2010 Dec 23;363(26):2477-81. doi: 10.1056/NEJMp1011024

# Disease-specific PROMs: 47 ICHOM standard sets

## Cardiometabolic



ATRIAL FIBRILLATION



CORONARY ARTERY DISEASE



DIABETES



HEART FAILURE



HEART VALVE DISEASE



HYPERTENSION IN LOW- AND MIDDLE-INCOME COUNTRIES



STROKE



VENOUS THROMBOEMBOLISM

## Congenital Anomalies



CLEFT LIP & PALATE



CONGENITAL HEART DISEASE



CONGENITAL UPPER LIMB ANOMALIES



CRANIOFACIAL MICROSOMIA



PAEDIATRIC FACIAL PALSY

# Disease-specific PROMs: 47 ICHOM standard sets

## Mental Health



ADDICTION



AUTISM SPECTRUM DISORDER



DEPRESSION & ANXIETY



DEPRESSION & ANXIETY FOR CHILDREN & YOUNG PEOPLE



EATING DISORDERS

## Musculoskeletal



HAND AND WRIST CONDITIONS



HIP & KNEE OSTEOARTHRITIS



INFLAMMATORY ARTHRITIS

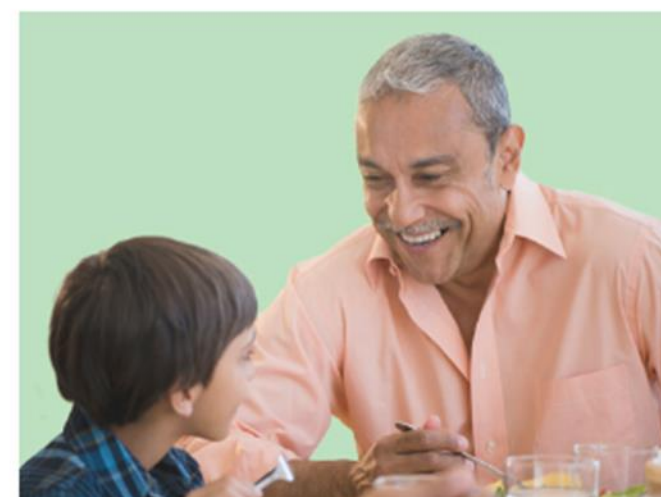


LOW BACK PAIN

## Oncology



ADVANCED PROSTATE CANCER



COLORECTAL CANCER



LOCALIZED PROSTATE CANCER



LUNG CANCER



NON-METASTATIC BREAST CANCER

# Generic score as part of a disease-specific PROM-set

## ICHOM Stroke

Treatment approaches covered

IV Thrombolysis | Thrombectomy | Hemicraniectomy | Procoagulant Reversal Therapy

- PROMs & CROMs
- Up to date?
- Covers needs?
- "Question load" - frequency - content

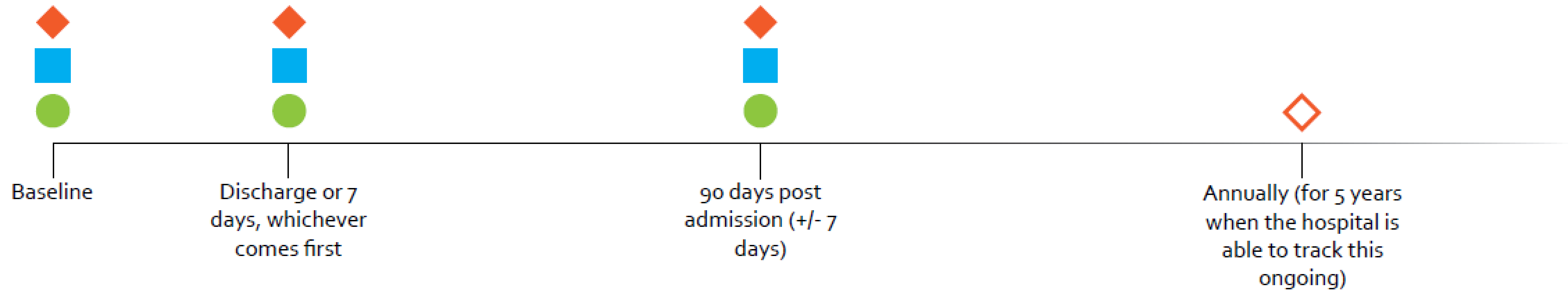
### Details

- 1 Includes mood and global cognitive function
- 2 Includes pain and fatigue
- 3 Includes mobility, feeding, ability to return to usual activities, and self care
- 4 Includes social participation and ability to communicate
- 5 Tracked via one of the following: PROMIS GH-10 v1.2, EQ-5D-3L, WHODAS v2.0, VR-12, with additional single item questions for mobility, feeding, self care and grooming, and ability to communicate. The Simplified modified Rankin Scale questionnaire (smRSq) is recommended to be included.









# Follow-Up Timeline



If a second stroke occurs between discharge and the '90 days post admission (+/- 7 days)' collection, you should reset the measurement scale, treating them as a new patient.

The following questionnaires should be administered at the indicated time points:

-  Vital Status
-  Clinical Form
-  Patient-Reported Form
-  Administrative Form

# Content

## Case-Mix Variables

Patient Population	Measure	Timing	Reporting Source	
<b>Demographic Factors</b>				
All patients	Age	Admission for index stroke event	Clinical	
	Sex			
	Gender	Baseline		
	Ethnicity	Admission for index stroke event		
	Living location	Admission for index stroke event;	Patient-reported	
Living alone	90 days + 7 days post admission for index event			
	Comorbidities	Baseline and annually	Clinical	
<b>Stroke Type</b>				
All patients	Stroke type	Admission for index stroke event	Clinical	
	Stroke severity			
	Duration of symptoms	Patient-reported		
<b>Vascular and Systemic</b>				
All patients	Prior Stroke	Admission for index stroke event	Clinical	
	Prior TIA			
	Prior MI			
	Coronary artery disease			
	Atrial fibrillation			
	Diabetes mellitus			
	Hypertension			
	Hyperlipidemia			
	Smoking status (current or in past year)			Patient-reported
	Alcohol use (>1 drink a day)			
<b>Treatment/Care Related</b>				
All patients	Diagnostic evidence base	Admission for index stroke event	Clinical	
	Length of stay			
	Rehabilitation	Discharge + 7 days		
	Discharge destination			

## Treatment Variables

Patient Population	Measure	Timing	Reporting Source
Ischemic stroke patients	Thrombolytic therapy	Discharge + 7 days	Clinical
	Thrombectomy		
Intracerebral hemorrhage patients	Hemicraniectomy		

## Outcomes

Patient Population	Measure	Timing	Reporting Source
<b>Acute Complications</b>			
Patients who received thrombolytic therapy or thrombectomy	Symptomatic intracranial hemorrhage after thrombolysis or thrombectomy	Discharge + 7 days	Clinical
<b>Survival and Disease Control</b>			
All patients	Overall survival	Discharge + 7 days; 90 days + 7 days post admission for index event; Annually	Clinical
	Ability to return to usual activities	Discharge + 7 days; 90 days +/- 7 days post-discharge	
<b>Patient-Reported Health Status</b>			
All patients	Health-related Quality of Life	Discharge + 7 days post admission for index event	Patient-reported
	Feeding		
	Ability to communicate		
	Mobility	Admission for index stroke event;	
	Self care (including grooming, toileting & dressing)	Discharge + 7 days; 90 days +/- 7 days post-discharge	
	Self-reported new stroke	90 days + 7 days post admission for index event	
	Smoking cessation		

# Disease-specific questions: patient-reported «PROMs»

## Patient-reported health status

**Variable ID:** poststrokeamb  
**Variable:** Poststroke functional status - Ambulation  
**Definition:** Are you able to walk?  
**Supporting Definition:** This item is also measured at baseline, as PRESTROKEAMB  
**Displayed Value:** None  
**Inclusion Criteria:** All patients  
**Timing:** Discharge or 7 days post admission, whichever comes first; 90 days post admission  
**Reporting Source:** Patient-reported  
**Type:** Single answer  
**Value Domain:** code  
**Response Options:** 1 = Able to walk without help from another person with or without a device  
2 = Able to walk with help from another person  
3 = Unable to walk

**Variable ID:** WHODAS\_Qo2  
**Variable:** Question 2 of WHODAS 2.0  
**Definition:** S2: Taking care of your household responsibilities?  
**Supporting Definition:** None  
**Displayed Value:** S2: Taking care of your household responsibilities?  
**Inclusion Criteria:** If answered "2 = WHODAS V2.0-12" to HR-HSQoL  
**Timing:** Discharge or 7 days post admission, whichever comes first; 90 days post admission  
**Reporting Source:** Patient-reported  
**Type:** Single answer  
**Value Domain:** Code  
**Response Options:** 0 = None  
1 = Mild  
2 = Moderate  
3 = Severe  
4 = Extreme or cannot do

**Variable ID:** WHODAS\_Qo3  
**Variable:** Question 3 of WHODAS 2.0  
**Definition:** S3: Learning a new task, for example, learning how to get to a new place?  
**Supporting Definition:** None  
**Displayed Value:** S3: Learning a new task, for example, learning how to get to a new place?  
**Inclusion Criteria:** If answered "2 = WHODAS V2.0-12" to HR-HSQoL  
**Timing:** Discharge or 7 days post admission, whichever comes first; 90 days post admission  
**Reporting Source:** Patient-reported  
**Type:** Single answer  
**Value Domain:** Code  
**Response Options:** 0 = None  
1 = Mild  
2 = Moderate  
3 = Severe  
4 = Extreme or cannot do

**Variable ID:** MH3  
**Variable:** Question 6a of VR-12  
**Definition:** These questions are about how you feel and how things have been with you during the past 4 weeks. For each question, please give the one answer that comes closest to the way you have been feeling.  
How much of the time during the past 4 weeks:  
a. Have you felt calm and peaceful?  
**Supporting Definition:** None  
**Displayed Value:** None  
**Inclusion Criteria:** If answered "3 = VR12" to HR-HSQoL  
**Timing:** Discharge or 7 days post admission, whichever comes first; 90 days post admission  
**Reporting Source:** Patient-reported  
**Type:** Single answer  
**Value Domain:** code  
**Response Options:** 1 = All of the time  
2 = Most of the time  
3 = A good bit of the time  
4 = Some of the time  
5 = A little of the time  
6 = None of the time

**Variable ID:** MH4  
**Variable:** Question 6c of VR-12  
**Definition:** c. Have you felt downhearted and blue?  
**Supporting Definition:** None  
**Displayed Value:** None  
**Inclusion Criteria:** If answered "3 = VR12" to HR-HSQoL  
**Timing:** Discharge or 7 days post admission, whichever comes first; 90 days post admission  
**Reporting Source:** Patient-reported  
**Type:** Single answer  
**Value Domain:** code  
**Response Options:** 1 = All of the time  
2 = Most of the time  
3 = A good bit of the time  
4 = Some of the time  
5 = A little of the time  
6 = None of the time

**Variable ID:** PF2  
**Variable:** Question 2a of VR-12  
**Definition:** The following items are about activities you might do during a typical day. Does our health now limit you in these activities? If so, how much?  
a. Moderate activities, such as moving a table, pushing a vacuum cleaner, bowling, or playing golf

# Generic score as part of a disease-specific PROM-set

PROMIS® Scale v1.2 – Global Health

## Global Health

Please respond to each question or statement by marking one box per row.

		Excellent	Very good	Good	Fair	Poor
Global01	In general, would you say your health is: .....	<input type="checkbox"/> 5	<input type="checkbox"/> 4	<input type="checkbox"/> 3	<input type="checkbox"/> 2	<input type="checkbox"/> 1
Global02	In general, would you say your quality of life is: .....	<input type="checkbox"/> 5	<input type="checkbox"/> 4	<input type="checkbox"/> 3	<input type="checkbox"/> 2	<input type="checkbox"/> 1
Global03	In general, how would you rate your physical health? .....	<input type="checkbox"/> 5	<input type="checkbox"/> 4	<input type="checkbox"/> 3	<input type="checkbox"/> 2	<input type="checkbox"/> 1
Global04	In general, how would you rate your mental health, including your mood and your ability to think? .....	<input type="checkbox"/> 5	<input type="checkbox"/> 4	<input type="checkbox"/> 3	<input type="checkbox"/> 2	<input type="checkbox"/> 1
Global05	In general, how would you rate your satisfaction with your social activities and relationships? .....	<input type="checkbox"/> 5	<input type="checkbox"/> 4	<input type="checkbox"/> 3	<input type="checkbox"/> 2	<input type="checkbox"/> 1
Global06r	In general, please rate how well you carry out your usual social activities and roles. (This includes activities at home, at work and in your community, and responsibilities as a parent, child, spouse, employee, friend, etc.).....	<input type="checkbox"/> 5	<input type="checkbox"/> 4	<input type="checkbox"/> 3	<input type="checkbox"/> 2	<input type="checkbox"/> 1
Global08	To what extent are you able to carry out your everyday physical activities such as walking, climbing stairs, carrying groceries, or moving a chair? .....	<input type="checkbox"/> 5	<input type="checkbox"/> 4	<input type="checkbox"/> 3	<input type="checkbox"/> 2	<input type="checkbox"/> 1

PROMIS® Scale v1.2 – Global Health

In the past 7 days...

		Never	Rarely	Sometimes	Often	Always						
Global10r	How often have you been bothered by emotional problems such as feeling anxious, depressed or irritable? .....	<input type="checkbox"/> 5	<input type="checkbox"/> 4	<input type="checkbox"/> 3	<input type="checkbox"/> 2	<input type="checkbox"/> 1						
Global06r	How would you rate your fatigue on average? .....	<input type="checkbox"/> 5	<input type="checkbox"/> 4	<input type="checkbox"/> 3	<input type="checkbox"/> 2	<input type="checkbox"/> 1						
Global07r	How would you rate your pain on average? .....	<input type="checkbox"/> 0 No pain	<input type="checkbox"/> 1	<input type="checkbox"/> 2	<input type="checkbox"/> 3	<input type="checkbox"/> 4	<input type="checkbox"/> 5	<input type="checkbox"/> 6	<input type="checkbox"/> 7	<input type="checkbox"/> 8	<input type="checkbox"/> 9	<input type="checkbox"/> 10 Worst pain imaginable

# Patient-Reported Outcomes Measurement Information System PROMIS<sup>®</sup>



Key points about PROMIS measures:

- **Comparability** - PROMIS offers standardized measurement instruments and thus allows the comparison of patients over time (interpersonal comparison, i.e. longitudinal comparison), the comparison between different patients (intrapersonal comparability) and across different disease groups or cultures.
- **Reliability & validity** - So far, it has been shown that the instruments developed to date have a high psychometric quality due to the strict methodological specifications.
- **Flexibility** - PROMIS items can be used in static questionnaires as well as in computer-adaptive tests. Unlike in a classic questionnaire, the items can be selected freely, i.e. according to need (e.g. only difficult items for use in a highly stressed group).
- **Inclusive** - PROMIS collects data from all population groups without having to take into account reading ability, language, physical functioning or individual life history.

# Patient-Reported Outcomes Measurement Information System PROMIS<sup>®</sup>



PROMIS measures include item banks, short forms, and computer adaptive tests (CATs).

- **Item banks** are collections of carefully selected and tested items all measuring the same construct. Any subset of items can be administered and produce a score on the same metric. In some administration platforms, an item bank defaults to being administered as a computer adaptive test. Item banks are not intended to be administered in their entirety.
- **Short forms** are subsets of items selected from a larger collection of items (e.g., from an item bank). A short form usually generates a single score for a construct. Sometimes short forms are called fixed length forms or fixed forms.
- Scales are complete collections of scored items to be administered in their entirety.
- Profiles measure multiple constructs through a fixed collection of short forms or **CATs**.
- Pools are collections of related items not intended to produce a summary score, but to be used as single items.

# IQM PROM Standardset: Orthopädie (Endoprothetik)/Unfallchirurgie

Krankheitsbild	Generisches Instrument	+	Krankheits-spezifisches Instrument	Erläuterung Akronyme	Befragungszeitpunkte
Wirbelsäule	PROMIS29	+	ODI, COMI	Oswestry Disability Index Core Outcome Measures Index	1 - 6
Hüft-TEP	PROMIS29	+	HOOS-12	Hip disability and Osteoarthritis Outcome Score	1 - 6
Knie-TEP	PROMIS29	+	KOOS-12	Knee disability and Osteoarthritis Outcome Score	1 - 6
Oberes Sprunggelenk	PROMIS29	+	FAAM, FFI	Foot and Ankle Ability Measure Foot Function Index	1 - 6

## \*Befragungszeitpunkte

- |                             |                              |
|-----------------------------|------------------------------|
| 1) Baseline bei Aufnahme    | 4) 12 Monate nach Behandlung |
| 2) Nach Entlassung          | 5) 24 Monate nach Behandlung |
| 3) 6 Monate nach Behandlung | 6) 36 Monate nach Behandlung |

# IQM PROM Standardset: Onkologie

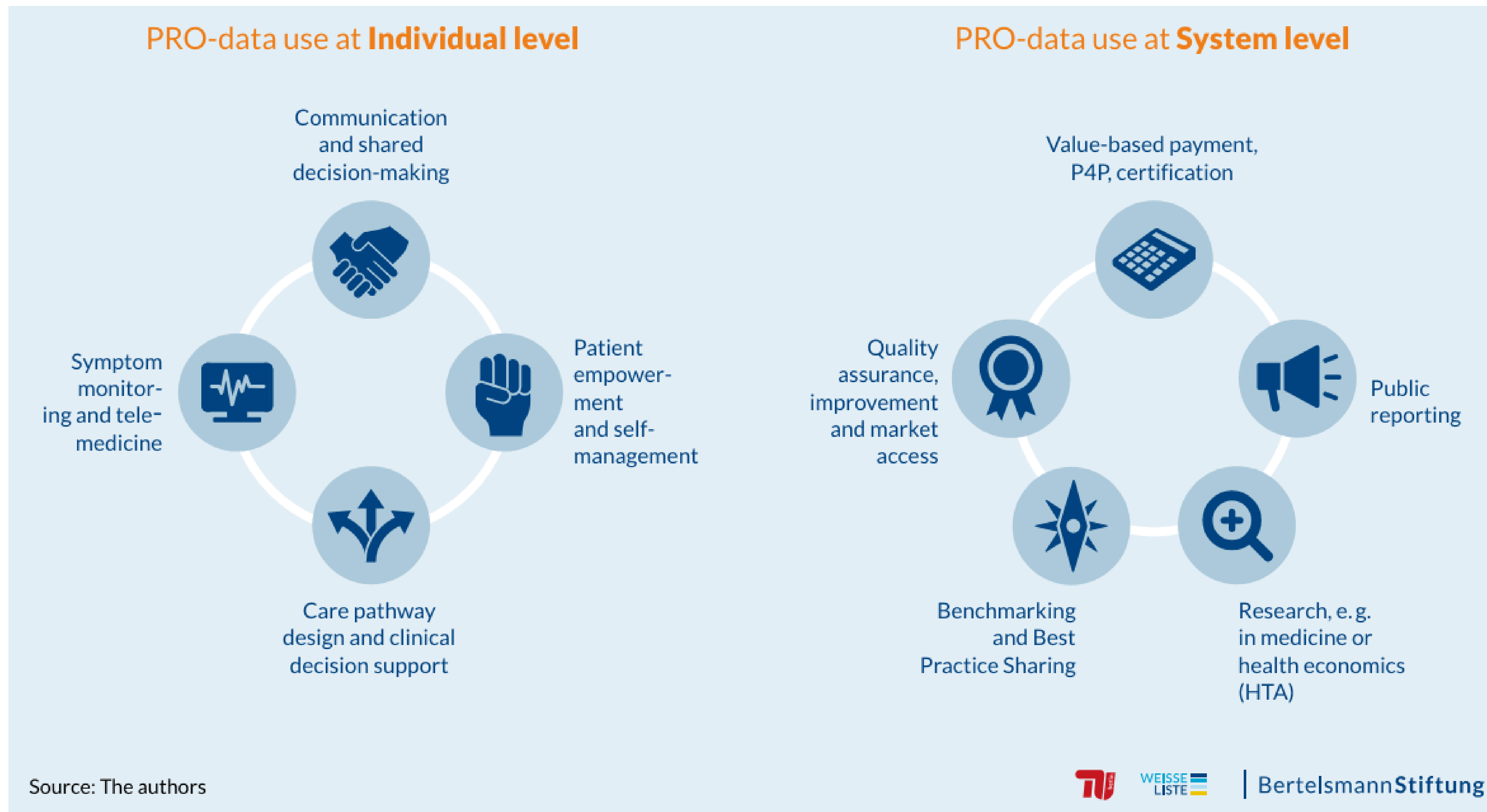
Krankheitsbild	Generisches Instrument	+	Krankheits-spezifisches Instrument	Erläuterung Akronyme	Befragungszeitpunkte
Brustkrebs	PROMIS29	+	EORTC QLQ BR23	European Organisation for Research and Treatment of Cancer: Quality of Life Questionnaire BReast Cancer mit 23 Fragen	1 - 6
Prostatakrebs	PROMIS29	+	EPIC-26	Expanded Prostate Cancer Index Composite mit 26 Fragen	1 - 6
Darmkrebs	PROMIS29	+	EORTC QLQ CR29	European Organisation for Research and Treatment of Cancer: Quality of Life Questionnaire ColoRectal Cancer mit 29 Fragen	1 - 6
Lungenkrebs	PROMIS29	+	EORTC QLQ LC13	European Organisation for Research and Treatment of Cancer: Quality of Life Questionnaire Lung Cancer mit 13 Fragen	1 - 6

## \*Befragungszeitpunkte

- 1) Baseline bei Aufnahme
- 2) Nach Entlassung
- 3) 6 Monate nach Behandlung
- 4) 12 Monate nach Behandlung
- 5) 24 Monate nach Behandlung
- 6) 36 Monate nach Behandlung



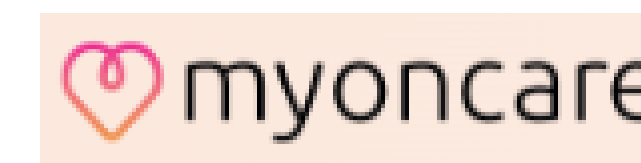
# PROMs – for what?



[https://www.bertelsmann-stiftung.de/fileadmin/files/user\\_upload/BSt\\_PROMs-Implementation\\_final.pdf](https://www.bertelsmann-stiftung.de/fileadmin/files/user_upload/BSt_PROMs-Implementation_final.pdf)

# PROMs – how? – Software Set-Up

- ✓ Expectation Management
- ✓ Clearly define content, processes, wishes and goals
- ✓ Ongoing change requests
- ✓ Intuitive handling of the system
- ✓ Integration into ICT landscape



# Collecting information about VBHC initiatives in Switzerland

Goal : make all listed projects available to VBHC Suisse members and facilitate the exchange among practitioners

Survey May to September 2023

What tools do you use for outcome collection?	
Medidux patient and provider apps software	cenplex, own material
Heart Beat	OpenPROMS solution, Brightfish front-end, MIDATA back-end
heartbeat, EQ-5D-5L, HOOS-PS, KOOS-PS, OKS, OHS, Forgotten Joint Score, Revisionsrate, Komplikationen	Patient Journey, Questionnaires, Interviews, Gemba Walks, Software, Process Cost Analysis (Prozesskostenrechnung)
Revisionsrate, ungeplante Rehospitalisation, ASA Score, HOOS-PS, KOOS-PS, Numeric Pain Rating Scale	VR-12, SurveyMonkey, Integromat, Google Data Studio
mobile app, in-app questionnaires, out-of-app questionnaires for PREMs	Probably the ICHOM Set for Hypertension (or a part of it)
We use Engage from Exolis	PROMIS-10, Zedoc (Software by "The Clinician")
Lyfgen	

# Collecting information about VBHC initiatives in Switzerland

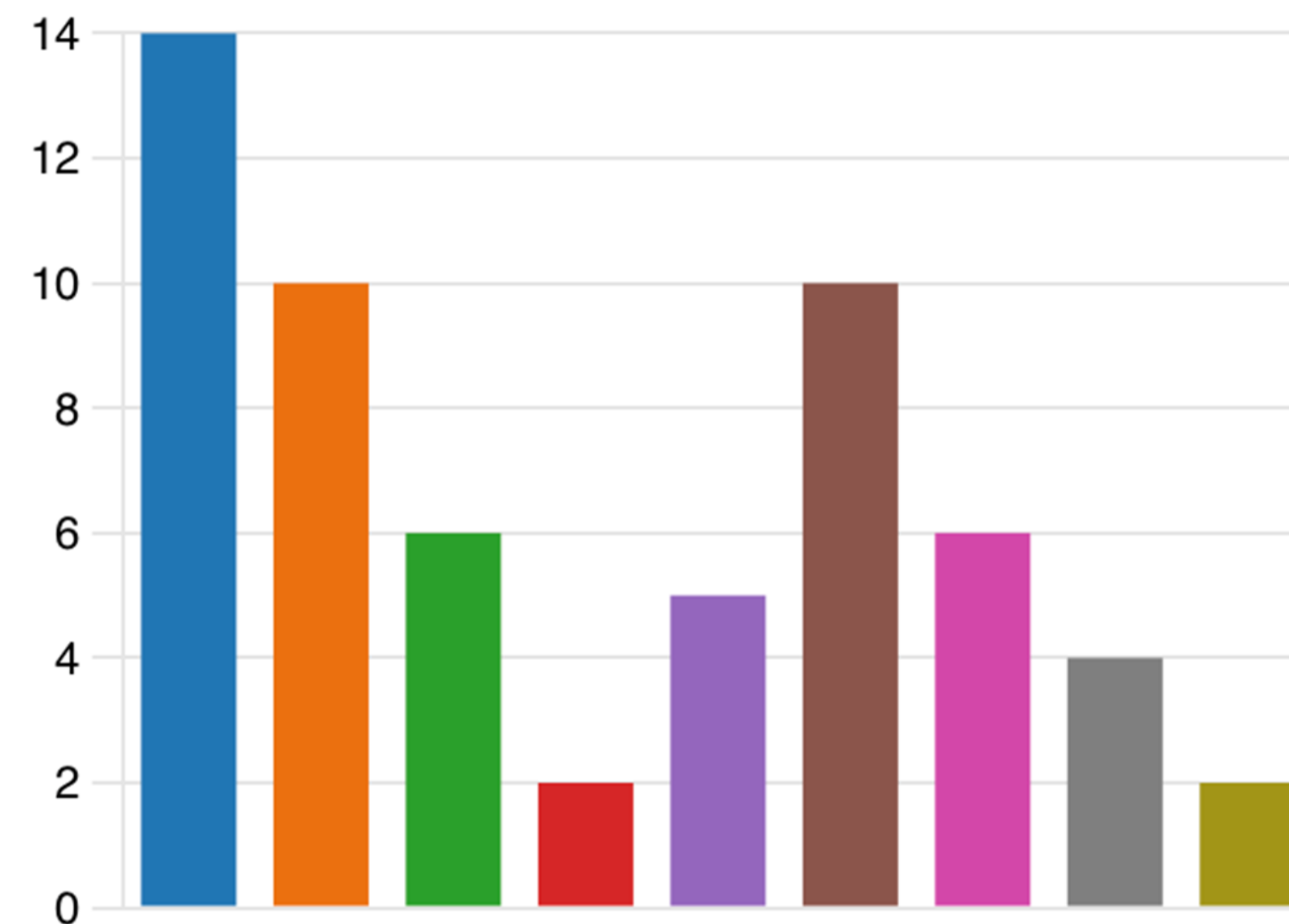
Goal : make all listed projects available to VBHC Suisse members and facilitate the exchange among practitioners

Survey May to September 2023

## 3. What of the following elements are included in your initiative?

[Plus de détails](#)

● Collection of PROMs	14
● Collection of CROMs	10
● Collection of PREMS	6
● Integrated practice unit (within i...)	2
● Care cycles / pathways	5
● Information technology platform	10
● New payment mechanisms (incl....)	6
● Integrated care delivery (across i...)	4
● Autre	2



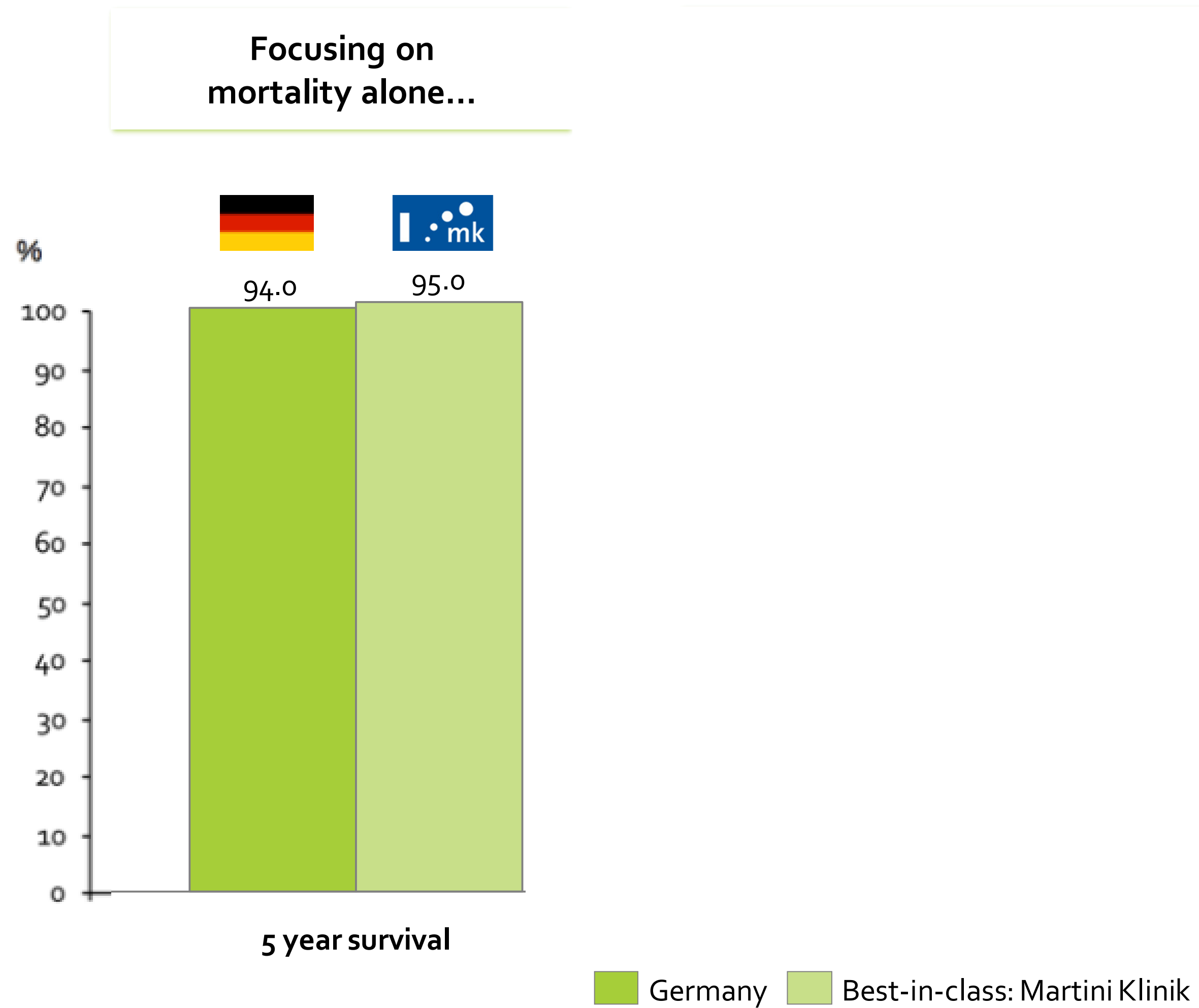
# Collecting information about VBHC initiatives in Switzerland

Goal : make all listed projects available to VBHC Suisse members and facilitate the exchange among practitioners

Survey May to September 2023

What is the name of the institution(s) involved?	
3 hospitals with pilot projects in Kanton Wallis	T-Physio GmbH
Zurich University of Applied Sciences, Unisanté, BFH, University of Basel	BFH, MIDATA, Brighfish, Inssel group, HUG, further clinics
KSW, USB, CSS, Swica (PwC)	Stadtspital Zürich and Novartis
FHNW, Hochschule für Wirtschaft / Reha Klinik Bellikon	EQUAM Stiftung, ZHAW, Pilatus Praxis (Luzern), Praxis Morillon (Bern), Innosuisse
mobile Health AG and partners in the healthcare system in CH and DE	BIHAM, HEIG-VD, PharmaSuisse, EQUAM Stiftung and others
Groupe Mutuel, DELTA, HSG	mediX Zürich, Spitex Zürich, EQUAM Stiftung, Ecoplan, an unnamed Hospital, SPO
USB & Roche	Hôpital de La Tour
Groupe Mutuel, Hôpital de La Tour, Universitätsspital Basel	Hôpital de La Tour, J&J, Lyfgen
KSW, CSS, SWICA, USB, PWC	
Hopital de La Tour, USB, Groupe Mutuel	
KSSG, USZ	

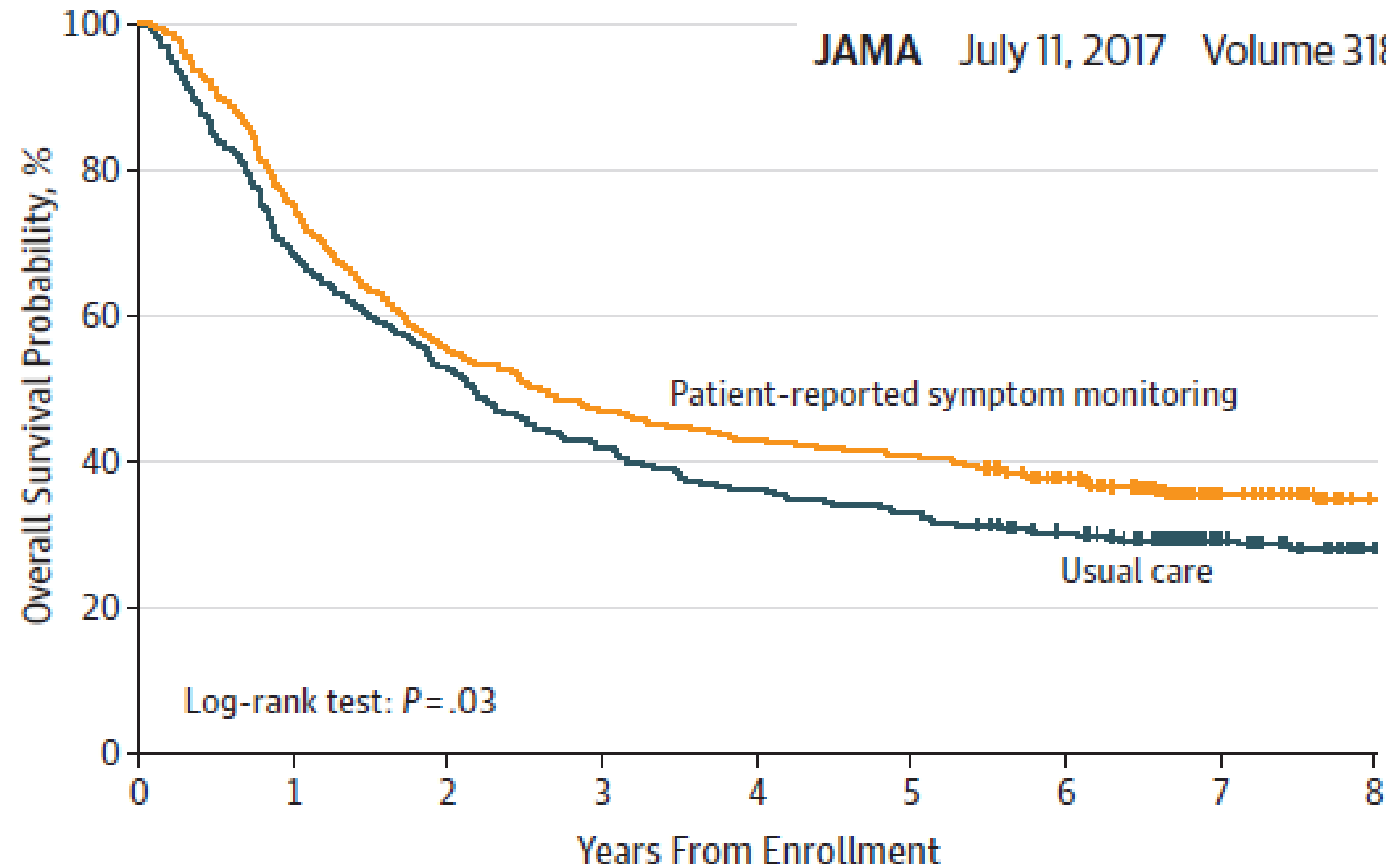
# How do patients benefit from PROMs?



Source: Martini Klinik, BARMER GEK Report Krankenhaus 2012, Patient-reported outcomes (EORTC-PSM), 1 year after treatment, 2010

Figure. Overall Survival Among Patients With Metastatic Cancer Assigned to Electronic Patient-Reported Symptom Monitoring During Routine Chemotherapy vs Usual Care

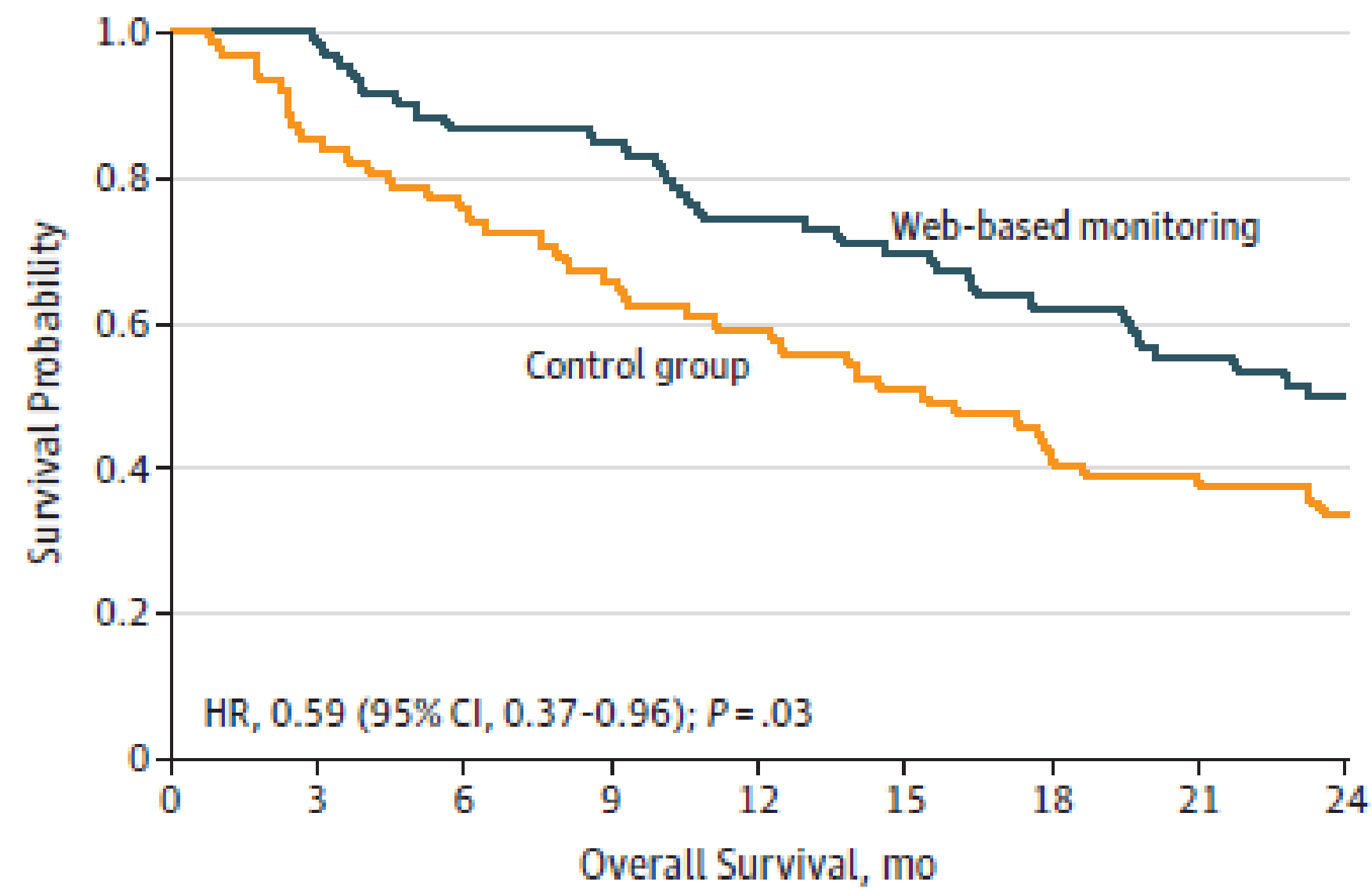
JAMA July 11, 2017 Volume 318, Number 2



No. at risk	0	1	2	3	4	5	6	7	8
Patient-reported symptom monitoring	441	331	244	207	190	181	148	65	33
Usual care	325	223	171	137	118	107	89	50	27

**Figure 2. Kaplan-Meier Curves for the Overall Survival (OS) Analysis**

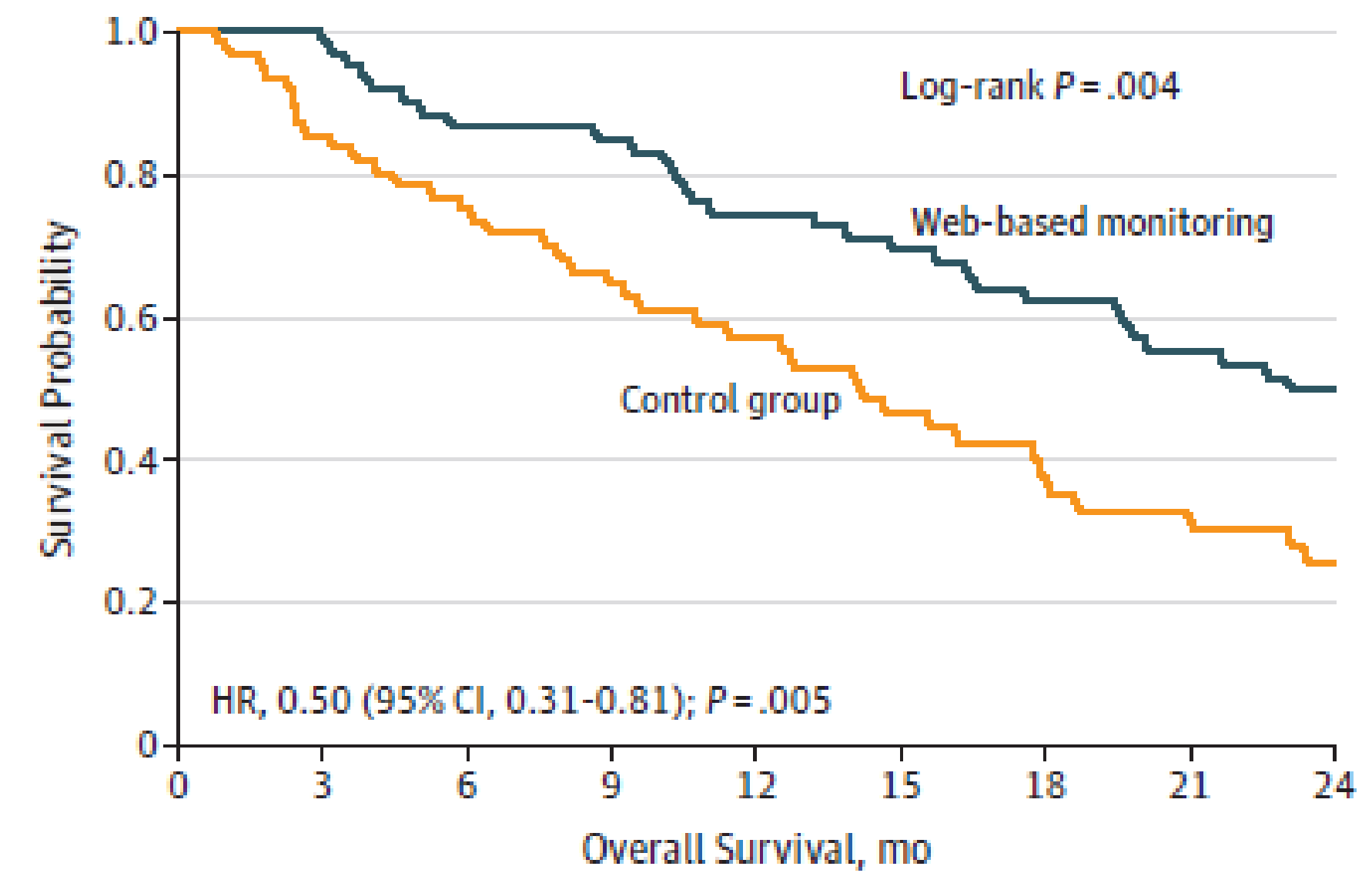
**A** Intention-to-treat analysis



No. at risk		0	3	6	9	12	15	18	21	24
Web-based monitoring		60	60	51	48	43	39	35	31	27
Control		61	52	45	38	34	29	24	22	19

Source	Median OS	12-mo OS, %	24-mo OS, %
Web-based monitoring	22.5 mo	75	50
Control	14.9 mo	56	34

**B** Censoring of crossover analysis



No. at risk		0	3	6	9	12	15	18	21	24
Web-based monitoring		60	60	51	48	43	39	35	31	27
Control		61	52	43	33	26	20	15	13	11

Source	Median OS	12-mo OS, %	24-mo OS, %
Web-based monitoring	22.5 mo	75	50
Control	13.5 mo	53	26

A total of 121 patients were included in the intention-to-treat survival analysis. Ten of 34 living patients in the control group were eligible to cross over following the interim analysis. HR indicates hazard ratio.

**JAMA** January 22, 2019. Volume 321, Number 3



## Discussing a system-wide approach for Value-Based Healthcare

Annual Meeting VBHC Suisse with Swiss Patient Compass

**When:** Thursday 27 June 2024, 10 am

**Where:** [Hotel Bern, Zeughausgasse 9, CH-3011 Bern](#)

**Attendance:** Members of the VBHC Suisse association (100+ members), leaders and change agents of the Swiss healthcare system

Time	Topic	Speakers
10:00 – 11:00	<b>Keynotes</b> Combining a top-down and bottom-up approach to VBHC in the Netherlands - the role of the Linnean Initiative	Prof Willem Jan Bos
	Value-based Healthcare in clinical practice: The nursing care perspective	Isabelle Gisler
11:00 – 11:15	Swiss Declaration on VBHC	Daniel Schmutz
11:15 – 12:00	<b>Round table</b> Discussion of the keynote and the Swiss declaration on VBHC  Moderated by Prof Christoph A. Meier	Keynotes speakers: Prof Willem Jan Bos & Isabelle Gisler  Swiss Patient Compass: S. Wyss, R. Eurin, T. Huggler, U. Martin, D. Schmutz  Patient representative: Chantal Britt  Insurance representatives: tbd
12:00 – 13:00	<b>Break</b> Lunch break	
13:00 – 14:30	<b>Discussion</b> Population-based Healthcare - Chances and Risks • Medix' approach to population health • Réseau de l'Arc's capitation model  Moderated by Susanne Gedamke	Dr Leander Muheim Dr Alain Kenfak
14:30 – 15:00	<b>Break</b> Coffee break	
15:00 – 16:30	<b>General assembly</b> VBHC Suisse General Assembly (for members)	Dr Florian Rüter & Board

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# Q & A

